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The Long-Term Investors Club was created in 2009 to bring together major long term institutions and assert their common identity, through various activities, going from academic research to the construction of appropriated financial services. Its four founding members are Caisse des Dépôts, Cassa Depositi e Prestiti, KfW Bankengruppe and the European Investment Bank.

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LUKOIL is one of the world's biggest vertically integrated companies for production of crude oil & gas, and their refining into petroleum products and petrochemicals. The company is a leader in Russian and international markets in its core business. Every day millions of people in 30 countries buy our products, and use those products to improve the quality of their lives and more than 150,000 people unite their efforts and talents to give LUKOIL a leading market position.



Today's **MSD** (in the US: Merck & Co., Inc.) is working to help the world be well. Through our medicines, vaccines, biologic therapies, and consumer and animal products, we work with customers and operate in more than 140 countries to deliver innovative health solutions. We also demonstrate our commitment to increasing access to health care through far-reaching programs that donate and deliver our products to the people who need them. MSD. Be Well. For more information, visit www.merck.com.

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The Italian Institute for Foreign Trade (I.C.E., Istituto nazionale per il Commercio Estero) is the Italian government agency entrusted with the promotion of trade, business opportunities and industrial cooperation between Italian and foreign companies. It supports the internationalisation of Italian firms and their consolidation in foreign

markets.

I.C.E. can provide information and assistance to those foreign companies that wish to develop business with their Italian counterpart. I.C.E. also carries out an intense training activity for Italian and foreign managers operating in international markets, fostering the promotion of made in Italy products. Located in Rome, the Head Office operates in connection with a wide network of offices in Italy and abroad. ICE is on-line: www.ice.gov.it - for Italian companies, www.italtrade.com - Made in Italy Official Portal for foreign companies



The **Nestlé Company** aims to build a business as the world's leading nutrition, health and wellness company based on sound human values and principles.

Contributors:



Abengoa is a technology company that applies innovative solutions for sustainable development in the infrastructure, environment and energy sectors; adding long-term value for our stockholders through the encouragement of entrepreneurship, social responsibility, as well as transparency and efficiency in management.



Accenture is a global management consulting, technology services and outsourcing company, with more than 181,000 people serving clients in more than 120 countries. Combining unparalleled experience, comprehensive capabilities across all industries and business functions, and extensive research on the world's most successful companies, Accenture collaborates with clients to help them become high-performance businesses and governments. The company generated net revenues of US\$21.58 billion for the fiscal year ended August 31, 2009. Its home page is www.accenture.com



All over the world, **AREVA** provides its customers with solutions for carbon-free power generation and electricity transmission. With its knowledge and expertise in these fields, the group has a leading role to play in meeting the world's energy needs. Ranked first in the global nuclear power industry, AREVA's unique integrated offering covers every stage of the fuel cycle, reactor design and construction, and related services. In addition, the group is expanding its operations in renewable energies, including biomass, wind power and fuel cells. AREVA is also a world leader in electricity transmission and distribution and offers its customers a complete range of solutions for greater grid stability and energy efficiency. Sustainable development is a core component of the group's industrial strategy. Its 75,000 employees work every day to make AREVA a responsible industrial player that is helping to supply ever cleaner, safer and more economical energy to the greatest number of people.

To learn more about Areva [click here](#)



The National Council on Science and Technology (**CONACYT**) is responsible for the elaboration of science and technology policies in Mexico. Its goal is to consolidate a National Science and Technology System that responds to the country's priority demands, gives solutions to specific problems and needs, and contributes to raise living standards and improve the social welfare state.



Galeries Lafayette, the department Store Capital of Fashion offers an incomparable selection of the most famous names in fashion, beauty, accessories and home decor and has become a top tourist attraction in Paris! Specific services for foreign visitors: welcome service, tourist tax refund, free private fashion shows, groups welcome, Lafayette Gourmet, 12 restaurants, Paris maps and much more!



The **GSM Association** represents the interests of the worldwide mobile communications industry. Spanning 219 countries, the GSMA unites nearly 800 of the world's mobile operators, as well as more than 200 companies in the broader mobile ecosystem, including handset makers, software companies, equipment providers, Internet companies, and media and entertainment organisations. The GSMA is focused on innovating, incubating and creating new opportunities for its membership, all with the end goal of driving the growth of the mobile communications industry. For more information, please visit the GSMA website at www.gsmworld.com.



Intesa Sanpaolo is a banking group resulting from the merger between Banca Intesa and Sanpaolo IMI. It has leadership in the Italian market and a strong international presence focused on Central-Eastern Europe and the Mediterranean basin. Intesa Sanpaolo intends to become a benchmark for the creation of value in the European banking sector. The Group brings together two major Italian banks with shared values and improves their opportunities for growth as well as enabling enhanced service for retail customers, significant support for development of business customers and an important contribution to growth in all the countries where it operates.



Mota-Engil SGPS, S.A. is a Portuguese industrial conglomerate. Its principal activities include civil engineering and construction of infrastructure including bridges, dams, industrial buildings, schools, chimneys and roads; energy and steel works (including steel structures, energy equipments and electricity); transport concessions and environment and services (waste, water treatment and multi services). It also deals with logistics, retail and warehousing. The company has operations in Europe, Africa and America.



In 1983 **Technogym** President Nerio Alessandri designed the first equipment. Since then, the company has grown to become a leading player in the Wellness field. Employing 1500 people, Technogym counts more than 50,000 installations in hotels, spas, clubs, home and corporate facilities. Technogym is present in over 100 countries and it

is official fitness equipment supplier to many professional teams and associations including Beijing 2008 Olympic Games.



UniCredit is a major international financial institution with strong roots in 22 European countries and an international presence in about 50 countries, with approximately 9,800 branches and more than 165,000 employees.

UniCredit Group is market leader in Central and Eastern Europe, where it is one of the largest banking players with a broad network of roughly 4,000 branches.

To learn more about UniCredit Group, visit our website www.unicreditgroup.eu



Vattenfall is Europe's fifth largest generator of electricity and the largest generator of heat. We currently have operations in Denmark, Finland, Germany, United Kingdom, Poland, Netherlands and Sweden. Vattenfall is active at all stages of the electricity value chain - generation, transmission, distribution and sales. Vattenfall also generates, distributes and sells heat, and conducts energy trading and lignite mining. The parent company, Vattenfall AB, is wholly owned by the Swedish state.

Partners:



Fundação Getulio Vargas was created in 1944, with the mission to further Brazil's economic and social development, and not only has played a leading role in the country's history for over sixty years, but also calculates the key economic indicators of the country. Its national importance is directly related to the quality and prestige of its trademark, based on its academic learning, scientific research, technical advisory services, including guidance and assessment of public policy practices. This institution is a benchmark in the areas of Administration, Economics, Documentation, Historic Research and Law, characterised by its competence, reliability, ground-breaking spirit and ethical attitude. Considering this set of skills, FGV was rated the top Think Tank in Latin America and the Caribbean and 28th in the world outside the US, according to a worldwide survey (Think Tanks and Civil Societies Program (TTCSP)) with hundreds of academic and specialists, involving around 6,309 institutions in 169 countries. This recognition leads to higher expectations with regard to FGV activities and reinforces its commitment to quality even further.



The University of Sydney, founded in 1850, is Australia's first university with an international reputation for outstanding teaching and research. Ranked in the top 36 in the world (2009 Times Higher Education Supplement), we are unique among Australia's leading universities in the breadth of disciplines we offer, providing wide opportunities for personal development and cross-disciplinary study that delivers unique insights and breakthroughs. Research at The

University of Sydney is dynamic and always evolving; inspiring the active mind and providing new tools and ways of thinking that lead to innovation. The University of Sydney is committed to partnerships with leading Universities, government, industry and international organisations, where these lead to excellence of research, teaching and community service.



Founded in 1962 as an independent organisation, **BIAC** is the officially recognised representative of the OECD business community. BIACs members are the major business organisations in the 30 OECD member countries. Via its 32 standing committees and task forces, BIAC mirrors all economic policy issues the OECD covers, and their impacts on both member and an increasing number of non-member countries like Brazil, China, India and Russia.



The Trade Union Advisory Committee (TUAC) to the OECD is an interface for trade unions with the OECD. It is an international trade union organisation which has consultative status with the OECD and its various committees. Recent TUAC interviews available [here](#).