

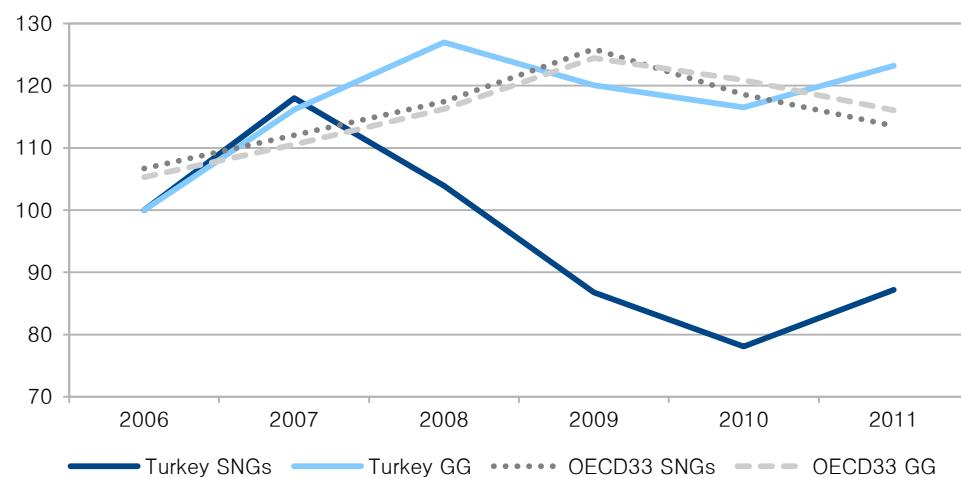
## Multi-level governance of public investment 2017

Table 1. Facts and figures related to direct public investment

2011	General Government	Subnational governments
USD billion	38.9	13.9
USD per capita	526	189
% of GDP	3.0%	1.1%
% of public expenditure	7.9%	26.7%
% of total public direct investment	100%	35.9%

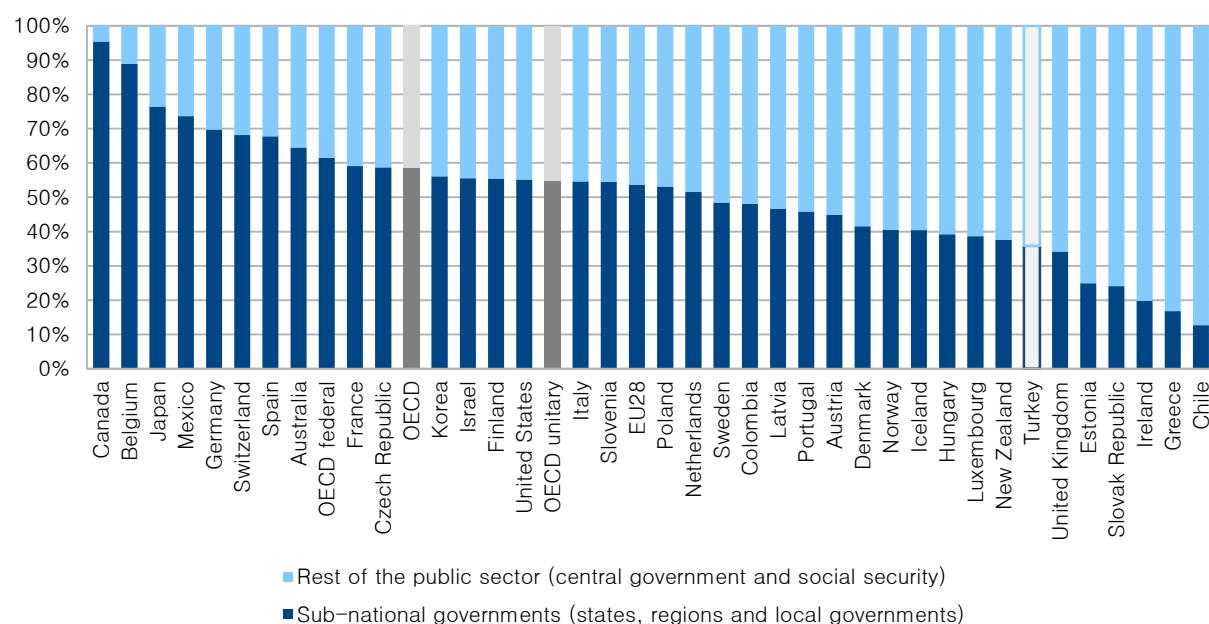
Source: OECD (2016), *Subnational governments in OECD countries: Key data*, 2016 edition (brochure).

Figure 1. Trends in direct public Investment in Turkey (2006–2011)



Source: OECD National Accounts. In real terms, base 100 in 2004.

Figure 3. Subnational public direct investment in OECD countries, 2014 (as a share of public direct investment)

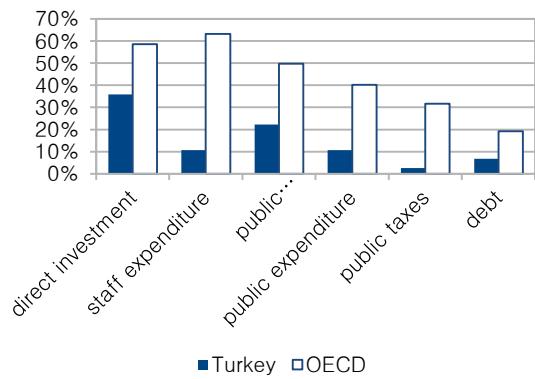


Source: OECD National Accounts.

Note: 2013 figures for Mexico, 2012 figures for Chile, 2014 figures for Turkey.

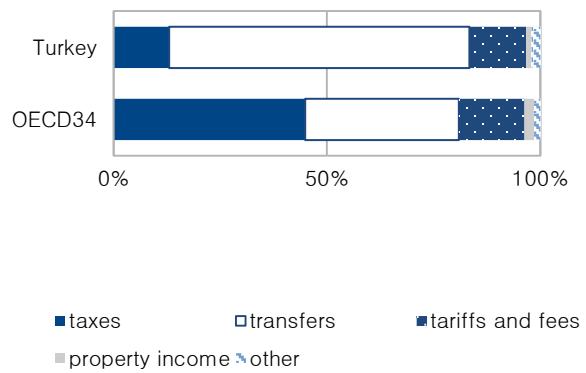
Turkey is one of the most centralised countries in the OECD, and the share of total expenditure, investments, staff expenditure, and public procurement is much lower than the OECD average. The share of SNG debt in total public debt is also way smaller (Figure 3). Subnational governments only have a very small portion of their revenues from taxes (Figure 4), and rely mostly on transfers from the central government for their financing.

**Figure 4. The role of subnational governments in public finance in Turkey, 2011**



Source: OECD National Accounts.

**Figure 5. Indicators of subnational fiscal revenues in Turkey, 2011**



Source: OECD National Accounts.

## Examples of good practices or recent developments for effective public investment

### *Coherent planning:*

The National Strategy for Regional Development (2014–2023) seeks to ensure national level co-ordination for regional development and regional competitiveness; strengthen links between spatial and socio-economic development policies; and establish a general framework for sub-scale plans. Under the co-ordination of regional development agencies, regional plans for this nine-year period are being produced for all sub-regions (NUTS I) within the framework of the National Strategy for Regional Development and the Regional Planning Guidelines.

### *Performance monitoring:*

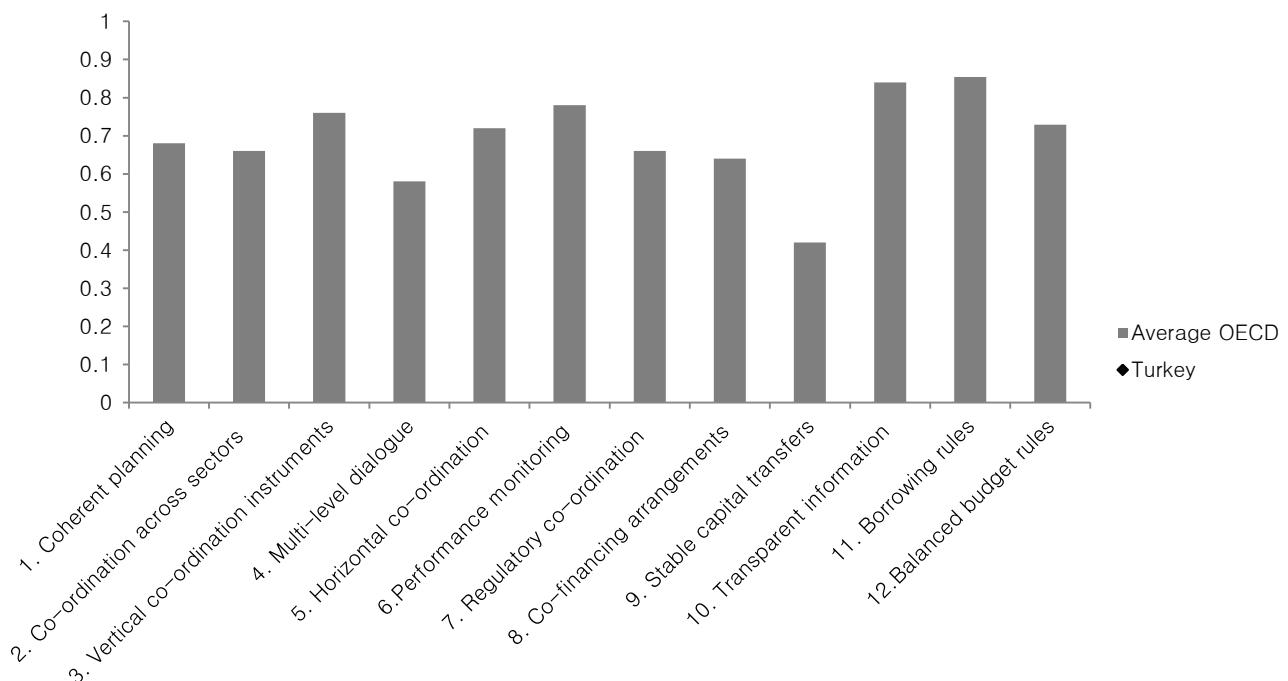
According to new metropolitan municipality law, Investment Monitoring and Co-ordination departments are established in 30 cities within the scope of governorates. Functions of this department are:

- Efficient execution, monitoring and co-ordination of public investments
- Execution and co-ordination of central government's investments when needed
- Guiding and supervision of public institutions in province

A performance budgeting approach was introduced in the public sector in 2003 by the enactment of the Public Financial Management and Control (PFMC) Law. The PFMC Law covers the financial management and control of all public administrations. Implementation of the law began in 2005 in terms of the budgeting process, and in 2006 in the proper sense. According to this law all public administrations have to prepare five-year strategic plans, annual performance programmes and activity reports.

## Preliminary indicators of MLG of public investment for regional development

Figure 8. Indicators for the coordination of public investment for regional development



*Note:* See Annex 1 for more detail on the indicators.

*Source:* OECD (2016b), Answers to the Regional Outlook Survey and OECD (2016c).

# ANNEX 1

## Indicators for the coordination of public investment for regional development

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### 1. Coherent planning across levels of government

**The country has regional development policies/strategies to support regional development and local investments.**

- a No explicit national policies to support regional development
- b Explicit national policies to support regional development in all or parts of the country
- c Explicit national regional development policies completed by regional investment strategies aligned with it

### 2. Co-ordination across sectors in the national planning process

**The country has mechanisms to co-ordinate across sectors national policies and investment priorities for regional development**

- a No mechanism
- b At least inter-ministerial committee and/or cross-ministerial plan
- c Inter-ministerial committee and/or plan + other mechanisms

### 3. Vertical co-ordination instruments

**The country has mechanisms to ensure co-ordination across levels of governments (regional development agencies, national representatives in subnational governments, and contracts or agreements)**

- a None of these
- b At least one of these mechanisms
- c At least one of these mechanisms involving many sectors

### 4. Multi-level dialogue to define investment priorities for regional development

**The country conducts regular dialogue(s) between national and subnational levels on regional development policy including investment priorities**

- a No regular dialogue
- b Formal or ad hoc dialogue
- c The platform has decision-making authority

### 5. Horizontal co-ordination across jurisdictions

**The country has formal horizontal mechanisms/incentives between subnational governments to co-ordinate public investment**

- a No mechanisms
  - b Formal horizontal co-ordination mechanisms at the municipal level
  - c Formal horizontal co-ordination mechanisms at the municipal level and other subnational levels (state, regions)
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## 6. Performance monitoring and learning

**The country has mechanisms in place to monitor and evaluate regional development policy**

- a No mechanisms
- b The country has indicators to monitor the effectiveness of regional development policy
- c The country has conducted evaluations of regional development policy

## 7. Regulatory co-ordination across levels of government

**The country has mechanisms to co-ordinate regulations across levels of government**

- a No intergovernmental co-ordination mechanisms
- b Formal co-ordination mechanisms between national/federal and state/regional governments
- c Requirement of national government to consult subnational governments prior to issuance of new regulations that concern them

## 8. Co-financing arrangements across national and subnational levels

**There are co-financing arrangements for public investment**

- a No co-financing arrangements
- b Co-financing arrangements exist but funds are not tracked
- c Co-financing arrangements exist and funds are tracked

## 9. Subnational governments benefit from predictable capital transfers over time

Variations in total capital transfer from one year to the next

- a Large variation: more than 20%
- b Medium variation: between 10% and 20%
- c Little variation: less than 10%

## 10. Transparent information across levels of government

**Subnational fiscal situation is publicly available**

- a Not available for any type of subnational government
- b Available for regions/states/some level of subnational government only (on an individual basis)
- c Available for each subnational government individually

## 11. Fiscal stability: rules for subnational governments

**There are limits on subnational borrowing**

- a No limits on subnational government borrowing
- b Non-binding borrowing constraints
- c Binding borrowing constraints

## 12. Safeguarding capital spending at subnational level

**Balanced budget rules protect subnational capital spending**

- a No balanced budget rule
  - b Balanced budget rule with no exception for capital spending
  - c Balanced budget rule protecting capital spending (type golden-rule)
-

## ANNEX 2

### Definitions and sources

#### *Definitions:*

- **General government (S.13):** includes four sub-sectors: central/federal government and related public entities (S.1311) federated government ("states") and related public entities (S.1312) local government i.e. regional and local governments and related public entities (S.1313) and social security funds (S.1314). Data are consolidated within S.13 as well as within each subsector (neutralisation of financial cross-flows).
- **Subnational government:** is defined here as the sum (non-consolidated) of subsectors S.1312 (federated government) and S.1313 (local government).
- **Direct investment:** includes gross capital formation and acquisitions, less disposals of non-financial non-produced assets. Gross fixed capital formation (or fixed investment) is the main component of investments.

#### *Sources:*

OECD (2016a), *Subnational governments in OECD countries: Key data*, 2016 edition (brochure).

OECD (2016b), Regional Outlook Survey.

OECD (2016c), Overview and Preliminary Proposal on Indicators of Co-ordination of Public Investment for Regional Development, Room document discussed in the April 2016 RDPC meeting, unpublished material.

OECD (2015a), OECD National Accounts Statistics (database), <http://dx.doi.org/10.1787/na-data-en..>

OECD (2015b) Implementation Toolkit, Effective Public Investment Across Levels of Government <http://www.oecd.org/effective-public-investment-toolkit/>

OECD (2014) Economic Surveys Turkey.

OECD (2011), OECD Network on Fiscal Relations across Levels of Government Survey on Sub-national Fiscal Rules and Macroeconomic Management, OECD, September 2011, updated in March 2015.