3rd OECD High Level Risk Forum

12-13 December 2013
OECD Conference Centre
Paris, France
THURSDAY, 12 DECEMBER

Morning

Note: Morning coffee will be served from 8:30 outside Room CC 10

9:15 - 9:30  Introduction
Room CC 10  The Chair, Ms. Tina Gabbielli, Director, Air Domain Intelligence Integration Element, Office of the Director of National Intelligence (United States) will set out the Forum’s objectives and brief participants on the agenda, which includes a set of plenary and parallel sessions.

Mr. Rolf Alter, Director of the OECD Public Governance and Territorial Development Directorate will set out the importance of the proposed Principles within an OECD context.

9:30 – 10:30  Keynote speaker
Room CC 10  Mr. Alan D. Cohn, Assistant Secretary for Strategy, Planning, Analysis & Risk, Department of Homeland Security (United States)

The keynote speaker will discuss major challenges facing the governance and management of critical risks, and focus on the importance of international co-operation to achieve the levels of resilience desired to meet these challenges. The address will also explain why risk management in the 21st century requires a whole-of-society effort to risk governance, and how OECD Principles could help mobilise and co-ordinate policy levers to enhance the capacities of Member countries, the private sector, civil society and non-member countries.

Special address

Margareta Wahlström, Special Representative of the Secretary-General for Disaster Risk Reduction (United Nations)

The need for governments to assess, mitigate and reduce critical risks, rather than just react to their disastrous consequences, is growing due to the interconnected nature of societies' systems and increased reliance on interdependent infrastructures. This implies clear and co-ordinated governance of risks, across government and the private sector as well as at a global level; for risk that will be built by current and future investment, and for the existing stock of risk. The special address will underline how the OECD Principles could inspire the development of the successor to the Hyogo Framework for Action to ensure the broadest range of countries possible benefit from advances in risk governance, and further the goals of growth and sustainable development.
Towards OECD Principles for Governance of Critical Risks

Invited members of the HLRF will launch a discussion on each principle. The Principles are designed to:

1. Promote a comprehensive, all-hazards and transboundary approach to country risk governance as the foundation for enhancing national resilience and responsiveness, and as a means of safeguarding public safety, sustainable economic growth, and the environment.

   **Speaker:** Mr. Patrick Helm, Policy Advisor, Security and Risk Group, Department of the Prime Minister & Cabinet (New Zealand)

2. Strengthen national risk management through foresight analysis, risk assessments and financing frameworks, to better anticipate major threats and hazards with complex and wide-ranging impacts.

   **Speaker:** Mr. Eric Bekaert, General Secretariat for National defence and security (France)

3. Mobilise households, businesses and international partners by raising awareness of critical risks and driving investment in risk prevention and mitigation.

   **Speaker:** Mr. Kenzo Hiroki, Principal, International Centre for Water Hazard and Risk Management (Japan)

4. Strengthen crisis management, co-ordinating resources across government, its agencies and broader networks to support timely decision-making, communication and emergency responses.

   **Speaker:** Dr. Nicolas Mueller, Crisis Management Advisor to the Swiss Federal Chancellor (Switzerland)

5. Demonstrate transparency and accountability in risk-related decision making by incorporating good governance practices and continuously learning from experience.

   **Speaker:** Prof. Bengt Sundelius, Strategic Advisor to the Director General of the Swedish Civil Contingencies Agency (Sweden)

A private sector perspective on the Principles will be given by:

- Mr. Alex Wittenberg, Partner, Oliver Wyman Group

A discussion period will follow each intervention during which participants will be invited to provide comments and feedback on each Principle. The goal is to finalise a version of the OECD Principles for approval as a result of the discussion.

**Document for reference:** Draft principles on the governance of critical risks [GOV/PGC/HLRF(2013)3/REV1]
Parallel sessions

Session 1- A boost to resilience through innovative risk governance (Room CC 10)

This session will consider the opportunities to enhance resilience with risk informed approaches to investment in risk prevention and mitigation, whether by means of structural or non-structural measures that avoid, reduce and transfer critical risks. The discussion will focus on cases of successful schemes to incentivise short and long term investment in risk prevention and mitigation by governments, businesses and individuals, and on governance measures to overcome some of the obstacles to such investments.

**Moderator:** Mr. Ingwer De Boer, Former General Director, Programme Directorate ‘Room for the River’ of Rijkswaterstaat, Ministry of Infrastructure and the Environment (The Netherlands)

**Speakers:**

Mr. David Kaufmann, FEMA Associate Administrator for Policy, Program Analysis, and International Affairs (United States)

Mr. Patrick Helm, Policy Advisor, Security and Risk Group, Department of the Prime Minister & Cabinet (New Zealand)

**Document for reference:** A Boost to Resilience through innovative risk governance [GOV/PGC/HLRF(2013)4]

Session 2- Innovative practices in national preparedness: quality assurance and public/private partnerships (Room CC 20)

This session will examine country practices to foster national preparedness. It will first consider Norway’s system of auditing to ensure implementation of quality standards for civil protection and emergency response. It will next examine efforts to promote private sector preparedness, and in programmes to encourage operators of critical infrastructure to share information with government departments. Discussion will focus on whether these approaches could be adopted by different countries, as well as equip future OECD peer reviews with references to latest practices and procedures tested at national level. Following a question and discussion period, participants will be invited to suggest related proposals for future activities.

**Moderator:** Mr. Jack Radisch, Project Manager, Public Governance and Territorial Development, OECD

**Speakers:**

Mr. Knut Anders Moi, Deputy Director General, Rescue and Emergency Planning Department, Ministry of Justice and Public Security (Norway)

Mr. Alan D. Cohn, Assistant Secretary for Strategy, Planning, Analysis & Risk, Department of Homeland Security (United States)

**Document for reference:** Norway quality insurance for National Preparedness [GOV/PGC/HLRF(2013)5]
15:45 - 16:00  Coffee break
16:00 - 18:00  Plenary Session 2
Room CC 10

**OECD Peer review of flood risk management of the River Seine in the Île-de-France region**

**Moderator:** Mr. Pierre-Alain Schieb, President of Backcasting SAS and Professor, Chair of Industrial Bioeconomy, NEOMA Business School (Reims)

**Introductions** by H.E. Pascale Andreani, Ambassador of France to the OECD (France) and Mr. Alain Vallet, Ministry of Ecology, Sustainable Development and Energy (France)

**Presentation by the peer reviewers:** Prof. Richard Ashley (Director, EcoFutures Ltd), Prof. Michael Havbro Faber (Head of the Department of Civil Engineering, Technical University of Denmark) and Mr. Ingwer De Boer (Former General Director, Programme Directorate ‘Room for the River’ of Rijkswaterstaat, Ministry of Infrastructure and the Environment (The Netherlands)

**Open discussion**

**Action points**

✓ Delegates are invited to DISCUSS the findings of the Peer Review and AGREE on its recommendations

**Document for reference:** Executive Summary of the peer review on major floods of the Seine River in the Île-de-France region, [GOV/PGC/HLRF(2013)6]

18:00 - 19:00  Cocktail (Room Roger Ockrent)
FRIDAY, 13 DECEMBER

Morning

Note: Morning coffee will be served from 8:30 outside room CC 10

09:30 - 11:00  Parallel sessions

Session 3 – Strategic Crisis Management (Room CC 10)

This session will focus on the challenges confronting multi-sectoral (public/private) and transboundary crisis management networks when dealing with complexity and uncertainty of strategic crises. The outcomes of the discussion will provide direction to the on-going work of the High Level Risk Forum and its network of interagency crisis managers, and in particular to begin scoping a table-top, joint exercise to identify gaps in international co-operation.

Moderator: Dr. Nicolas Mueller, Crisis Management Advisor to the Swiss Federal Chancellor (Switzerland)

Speaker: Prof. Eric Stern, Swedish National Defence College and University of Delaware


Session 4- Public budgeting for disasters: managing contingent liabilities

(Room CC 6)

This session will address the challenge to budget for contingent liabilities following disasters, especially in a period of fiscal restraint. The discussion will consider both the allocation of disaster costs and the rules regarding post-disaster financial compensation. The fiscal impact of such scenarios will be explored and participants will be asked to consider how such analysis could be co-ordinated with National Risk Assessments.

Moderator: Mr. Stéphane Jacobzone, Counsellor, Public Governance and Territorial Development, OECD

Speaker: H.E. Ignacio Briones, Ambassador of Chile to the OECD


11:00 - 11:15  Coffee break
This last plenary session will address the critical phase of risk management that bridges the aftermath of disastrous events to reassessment of risks and investment in prevention, mitigation and preparedness in light of what has been learned. It will consider how governance aspects such as institutional settings and post-event reviews and investigations can facilitate or hinder efforts to reform policy while the window of opportunity is open.

**Moderator:** Prof. Bengt Sundelius, Strategic Advisor to the Director General of the Swedish Civil Contingencies Agency (Sweden)

**Speakers:**

*Mr. Luis Felipe Puente Espinosa, General Coordinator for the National System of Civil Protection (Mexico)*

*Ms. Çiğdem Tetik, Engineer, Disaster & Emergency Management Presidency, AFAD (Turkey)*

*Prof. Arjen Boin, Professor of public governance and crisis management at the Utrecht School of Governance*